



## Advisory Board Meeting/ *Réunion du conseil consultatif* Agenda / *Ordre du jour*

November 14<sup>th</sup>, 2011/ 14 novembre 2011  
Grand-Pré national historic site of Canada /  
*Lieu historique national du Canada de Grand-Pré*

11 :45 am – 1 :30 pm / 11h 45 à 13h 30

Chair/ *Président de session*: Peter Herbin

1. Welcome / *Mots de bienvenue*
2. Approve agenda / *Approbation de l'ordre du jour*
3. Approve notes from previous meetings / *Approbation des notes de la réunion précédente*
4. Roundtable update from partners / *Mise-à-jour de la part des partenaires*
5. For discussion and decision / *Discussion et décision*
  - a. Update on private fundraising strategy / *Mise-à-jour sur la stratégie de financement privé*
  - b. Comments on the draft Nova Scotia Coastal Strategy / *Commentaires sur l'ébauche de la stratégie pour les zones côtières de la Nouvelle-Écosse*
6. For information / *Pour information* :
  - a. Financial and administrative report / *Rapport financier et administratif*
  - b. Project manager's and progress reports / *Rapports d'étape et du directeur de projet*
7. Correspondence / *Correspondance*
  - a. Letter to the Grand Pré and Area Community Association regarding the request for additional representation on the Stewardship Board / *Lettre à l'association communautaire de Grand Pré et des environs concernant la demande de représentation supplémentaire sur le Comité d'intendance*
  - b. Letter to Premier Dexter regarding the condition of roads in Grand Pré and area / *Lettre au Premier ministre Dexter concernant l'état des routes à Grand-Pré et dans les communautés avoisinantes*
8. Other business / *Autres affaires*
9. Open floor (time limited by chair)/ *Plénière (temps limité par le président de session)*
10. Next meeting / *Prochaine réunion*
11. Adjournment / *Levée de séance*



# Advisory Board Meeting/ *Réunion du conseil consultatif* NOTES

September 28, 2011

Grand-Pré national historic site of Canada /  
*Lieu historique national du Canada de Grand-Pré*

## Voting (Present):

Peter Herbin  
Gerald Boudreau  
Stan Surette  
Mike Ennis  
Beth Keech  
Robert Palmeter  
Hanspeter Stutz  
Jim Laceby  
Judy Saunders

## Regrets (voting):

Barb Kaiser  
Chief Shirley Clark  
Jeanette Joudrey (DSWN)

## Ex-officio: Present

Paul Richards  
Neal Conrad  
Bill Greenlaw

## Alternates Present:

Victor Tetrault  
Louise Watson

## Resource: Present

Christophe Rivet, Project Manager  
Marianne Gates, Kings RDA and AB Secretary  
Dawn Sutherland, Municipality of the county of Kings  
Stephen Kerr- Kings RDA

Chair/ *Président de session*: Gerald Boudreau

1. Welcome / *Mots de bienvenue*

Chairperson Gerald Boudreau called the meeting to order at 1:15  
The new representative from EKCC, Judy Saunders, was welcomed.

2. Approve agenda / *Approbation de l'ordre du jour*

Approved by consensus with additional: #10- In camera discussion

3. Approve notes from previous meetings / *Approbation des notes de la réunion précédente*

Approved by consensus

4. Roundtable update from partners / *Mise-à-jour de la part des partenaires*

NONE

5. For discussion and decision

a. Department of Transportation

- CR- circulated memo
- Robert Palmeter suggested that Grand Pré Road be added.
- It is understood that all are under provincial authority.
- The recommendation is threefold:
  1. Prepare a letter to be sent to the Premier of Nova Scotia with copies to the responsible authorities in the various departments;
  2. Outline the concerns of Nomination Grand Pré based on historic value, resident access, and tourism management;
  3. Invite other partners to join in (such as Parks Canada) and raise the issue with the responsible authorities.

Approved by consensus.

b. Signage

- Dawn Sutherland suggested that a signage study/strategy is required to ensure a proactive approach.
- Stephen Kerr offered the assistance of the RDA to create a signage strategy for Kings County which would include GP.
- The board will be kept informed of progress.

c. Private funding update

Update: progress with a draft for RFP. Working with provincial partners and RDA.

Total cost \$40K.

Recommendation: AB to authorise up to \$25K from contingency for this purpose, pending funder approval. The balance to be sought from Tourism.

Approved by consensus.

6. For information / *Pour information* :
  - a. Financial and administrative report / *Rapport financier et administrative*  
- *circulated and approved by consensus*
  - b. Project manager's and progress reports / *Rapports d'étape et du directeur de projet*
    - *Has been working on mission*
7. Correspondence / *Correspondance*  
Response to Naomi Blanced will be sent.
8. Other business / *Autres affaires*
9. Open floor (time limited by chair)/ *Plénière (temps limité par le président de session)*

Cora Mae Morse: -Community Association would be interested in signage for safety.  
-Requested a written response regarding an additional rep on Stewardship Board.

Ann Palmeter: -Thanks for setting up meeting with the ICOMOS expert.  
-Narrow roads were discussed with the expert and she suggested adding a green area on the shoulder.  
-North Grand Pre is working on changing road signs and signs for the beach.

Naomi Blanchard: -Noted that the status of legacy project not in minutes.  
-She reported that the meeting to discuss the view plane on Parks Canada land was held. Nomination Grand Pre will be part of this community group.  
- The July consultation went well.  
- PC must remove house.  
- Asked about a policy for correspondence on website.  
-Sidewalks are usually municipal issue.

*10. In-camera discussion*

11. Next meeting / *Prochaine reunion*  
*Friday Nov 4, 1:00*

12. Adjournment / *Levée de séance*  
*Adjourned at 2:40*

04 November 2011

The Honourable Darrell Dexter  
Office of the Premier  
PO Box 726  
Halifax, Nova Scotia  
B3J 2T3

**RE: Condition of roads in Grand Pré and area**

Dear Premier Dexter;

We would like to bring to your attention our concern about the condition of the roads in the Grand Pré and area. This concern is shared by others in the community as it has an effect on the quality of life of residents and represents an impediment to the full development of the local economy.

Nomination Grand Pré is the group responsible for the preparation of the World Heritage nomination for the Landscape of Grand Pré. The committee is a partnership between local residents, the Acadian community, the Mi'kmaq, the farming community, and the business community to lead the proposal as well as ensure the stewardship of this very important landscape for all Nova Scotians and Canadians.

Local residents and the councillor for this district of the Municipality of the County of Kings have raised the issue at our latest meetings. They brought to our attention that most roads within the boundary of the property proposed for inscription were in great need of moderate to significant repair. Of particular concern to Nomination Grand Pré are:

- Grand Pré Road from highway 1 to North Grand Pré;
- Old Post Road;
- Horton Cross Road;
- King Street;
- Wharf Road; and,
- the access road to the Horton Cross.

Nomination Grand Pré shares the concerns of the local residents, businesses, and municipal authorities on these matters.

These roads are **historic** in nature. Their location, size, and function have been maintained for centuries and relate to both the Acadian and New England Planter periods.

These roads have an important role in enabling **a safe access for residents and farmers**. This is particularly important from Nomination Grand Pré's perspective since the roads contribute to a strong community of residents invested in an active agricultural economy. They provide farmers with direct access to their fields on and off the dykelands. They allow residents to live and work in the community. Both aspects are essential for the long term protection of the proposed World Heritage Site.

Finally, these roads are instrumental to the **visitor's experience at Grand Pré and to the area's tourism attraction**. They provide access to Grand-Pré national historic site of Canada, to the Deportation Cross, to Evangeline Beach, to Grand Pré hamlet, to countless beds and breakfasts, wineries, restaurants, stores and services that are enjoyed by the hundreds of thousands of visitors that come to the area every year.

These roads require significant repair to preserve heritage, maintain a quality of life for residents, and, as importantly, to nurture current and future economic opportunities in agriculture and tourism. These objectives, we believe, are in line with the Government of Nova Scotia's plan to grow the economy as articulated in its strategy *jobsHere*. The Grand Pré and area is a vibrant and successful example of a community where residents, governments and businesses have invested greatly in making the area a sought after place to live and work and an attractive destination for visitors from around the world. There are many more opportunities that will result from a successful World Heritage inscription, a belief shared by the Government of Nova Scotia as it has invested in that project since 2007.

As we continue to work towards a successful decision by the World Heritage Committee in 2012, we respectfully hope that you will respond favourably to the concerns expressed in our letter and consider it a priority to invest in repairing those roads in the very near future. We also hope that Nomination Grand Pré will be consulted by the Department of Transportation and Infrastructure Renewal prior to beginning work, in accordance with the terms of the Memorandum of Understanding for the Stewardship of the Landscape of Grand Pré signed in January 2011 between the key partners, including the Government of Nova Scotia.

We wish to thank you once again for the ongoing and committed support of the Government of Nova Scotia to the World Heritage proposal for Grand Pré and look forward to your response.

Respectfully,



Peter Herbin  
Co-Chair  
Nomination Grand Pré Advisory Board



Dr. Gérald C. Boudreau  
Co-Chair  
Nomination Grand Pré Advisory Board

**cc. The Honourable Bill Estabrooks, Minister of Transportation and Infrastructure Renewal**  
**Warden Diana Brothers, Municipality of the County of Kings**  
**Councillor Mike Ennis, Municipality of the County of Kings**  
**Robert Sheldon, Field Unit Superintendent, Northern New Brunswick Field Unit, Parks Canada**

November 4, 2011

Charles Curry  
Chair of the Grand Pré and Area Community Association  
c/o John Lynch  
11246 Highway #1  
Lower Wolfville, Nova Scotia  
B4P2R1

**RE: Response to the request for additional representation on the future Stewardship Board**

Dear Mr. Curry;

The following is a written confirmation of the information provided to you and to other members of the Grand Pré and Area Community Association concerning a request by the Community Association to increase the number of representatives of the Community Association on the future Grand Pré World Heritage Site Stewardship Board.

The Advisory Board considered the request made by the Community Association through the community representative on the Board, Ms. Barbara Kaiser. The request was first forwarded by email by Ms. Kaiser to the Steering Committee on April 28<sup>th</sup> 2011 and discussed at the Advisory Board regular meeting on June 2<sup>nd</sup> 2011. The Board discussed options included in a memo prepared by the Project Manager (June 2<sup>nd</sup> 2011 – Memo to the AB: Request from Grand Pré and Area Community Association for an additional board member).

After discussion, the Board concluded that it couldn't respond to the request since the Memorandum of Understanding (MOU) signed in January 2011 to set up the Stewardship Board does not include Nomination Grand Pré as a signatory. The MOU can only be amended by the signatories. Furthermore, the Board recommended that the Community Association consider this matter at the first meeting of the Stewardship Board. The MOU does not explicitly refer to the number of members representing each signatory. The details of the membership of the Stewardship Board, including number of representatives, are included in the draft Terms of Reference, a document that will require discussion and approval by the Stewardship Board.

We hope this meets your expectations and provides direction should the Community Association wish to pursue the matter. Thank you for your ongoing support and please feel free to contact us should you require additional clarification.

Sincerely,



Peter Herbin  
Co-Chair  
Nomination Grand Pré Advisory Board



Dr. Gérald C. Boudreau  
Co-Chair  
Nomination Grand Pré Advisory Board



**TO: Nomination Grand Pré Advisory Board**

**From: Christophe Rivet, Project Manager**

**Date: November 14<sup>th</sup>, 2011**

**RE: Project Manager's and Progress Report 22 (for discussion)**

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## **1. STATUS OF THE NOMINATION PROPOSAL**

Nothing to report on the proposal itself. The ICOMOS evaluation mission took place during the week of September 24<sup>th</sup> 2011.

Next steps: await the comments from ICOMOS to be received by January 2012.

## **2. ACTIVITIES RELATED TO THE NOMINATED PROPERTY**

### **a. PROTECTION AND CONSERVATION**

The municipal, provincial, and Parks Canada authorities continue to monitor activities within their jurisdiction. A meeting with the Minister of Agriculture John MacDonnell took place at his invitation on October 25<sup>th</sup>. The purpose of the meeting was to give an update and discuss some of the key points of the nomination proposal. A presentation to municipal council is scheduled for November 15<sup>th</sup> to give an update on the progress of the proposal.

Next steps: continue to monitor the condition of the nominated property. Provide municipal council with an update.

### **b. COMMUNICATION AND PROMOTION**

Barbara Madic has been hired to replace Liz Morine who left in August 2011 to pursue a new professional opportunity. Barbara began on November 1<sup>st</sup> and will be the communications and PR officer for the project until July 2012.

Subtitles for the Nomination Grand Pré video are available, courtesy of Françoise Enguehard. The subtitles, in French and English, will be integrated to the video shortly.

Next steps: revise the communication and promotion work plan.

## **3. STATUS OF PROJECT AND RELATED INITIATIVES**

## **a. ADMINISTRATION**

see administrative report.

Next steps: N/A.

## **b. PARTNERSHIPS**

### **Long-term stewardship and governance**

Discussions about the draft MOU with St.Mary's University is still ongoing. A draft has been finalized and a meeting with the Dean is expected in November - December.

A Request for Proposal has been prepared to acquire consulting services to develop a private fundraising strategy. The partner organizations that are undertaking similar activities are being kept informed of progress. The membership of the committee that will work with the consultants is being finalized. It will include individuals with experience in large scale private fundraising, business individuals, and government officials to advise the committee. The committee will comprise of no more than six individuals (other than the co-chairs, the project manager, and Kings RDA). The following individuals have accepted an invitation to participate: Claude DeGrâce, Marie Chapman (Chief Operating Officer, Canadian Museum of Immigration at Pier 21), and Bill Greenlaw (Executive Director, Heritage Division, Department of Communities, Culture, and Heritage). The expectation is to have a private fundraising strategy completed and approved in March – April 2012.

Next steps: Make initial presentation to the Dean of Arts, Saint Mary's University. Finalize the set up of the exploratory committee.

### **Legacy project**

Nomination Grand Pré and Parks Canada have discussed means to move this ahead. A meeting took place on October 21<sup>st</sup> to review the comments from the public consultation exercise. In light of those comments and of the financial constraints, the committee is focusing on implementing a viewing area design which will include a parking, a trail, a flat viewing deck/ surface, and some interpretation. The implementation of the project is contingent on the houses being removed. The project would make use of the flat surfaces provided by one of the houses as a viewing area. The foundation of one of the houses will be filled for potential use in the future. A meeting of the committee is scheduled for November 17<sup>th</sup> to get an update on the status of the houses and finalize a strategy. Based on this discussion, Nomination Grand Pré's funds for the legacy project will most probably be spent on buying the materials in advance so as to meet the March 2012 deadline for spending those funds.

Next steps: Work with Parks Canada to implement the preferred option and spend the funds identified in the Nomination Grand Pré budget by March 2012.

**Feedback to Nova Scotia's Draft Coastal Strategy**  
**DRAFT**

14 November 2011

Prepared by: Laura Masching

**Feedback: Draft Coastal Strategy**

1. Agreement with the submission requirements: YES

2. Contact Details

Nomination Grand Pré C\O Kings Regional Development Agency

35 Webster Street

Kentville, Nova Scotia

Canada

B4N 1H4

3. Have you read the draft Coastal Strategy document? YES

**Questions**

Priority Issue: **Coastal Development**

1. [Coastal Development] Do the goals and objectives establish the right overall direction for this issue?

Yes, overall we agree with the goals and objectives.

However, we do feel there is an element missing in the discussion of this issue. While development can impact ecosystems, and should be managed appropriately, the dykelands at Grand Pré support an existing way of life that requires constant investments and the preservation of infrastructure. Dykes and the agricultural dykelands require regular dyke maintenance to withstand the force of tides, and preserve the current way of life.

2. [Coastal Development] What actions do you think will be the most effective for achieving the goals and objectives? What actions do you think are the most important?

*Establishment of coastal development standards and partnering with municipalities* are essential actions.

These actions mitigate the impact of coastal change on a landscape that ensures the livelihood of many people.

3. [Coastal Development] How can you or your organization / community help achieve the goals and objectives? What can the provincial government do to encourage and support your help?

Some of these actions are in place, or are scheduled to be in place, in the Landscape of Grand Pré and/or the larger community:

- a. *Establishing coastal development standards*
- b. *Establish planning strategies and land-use by-laws in coastal areas*
- c. Nomination Grand Pré is involved in monitoring the state of the coastline in Grand Pré.

- d. The process of nominating the Landscape of Grand Pré as a World Heritage Site has focussed on public engagement, educating – and being educated by – residents on the importance of the coastal landscape in Grand Pré

While *coastal development standards* are already in place for the Grand Pré area, if they were to be reviewed, Nomination Grand Pré would like to be a part of that process.

Priority Issue: **Working Waterfronts**

4. [Working Waterfronts] Do the goals and objectives establish the right overall direction for this issue?

No comment

5. [Working Waterfronts] What actions do you think will be the most effective for achieving the goals and objectives? What actions do you think are the most important?

No comment

6. [Working Waterfronts] How can you or your organization / community help achieve the goals and objectives? What can the provincial government do to encourage and support your help?

No comment

Priority Issue: **Public Coastal Access**

7. [Public Coastal Access] Do the goals and objectives establish the right overall direction for this issue?

We believe that public access to the coast is important. However, in the case of Grand Pré and similar landscapes this must be balanced with the need to protect the integrity of cultural resources, the structural integrity of infrastructure such as dykes and the safety of visitors on working farmland. Farmers must also have the freedom to work on their lands, as needed, without the interference of visitors.

8. [Public Coastal Access] What actions do you think will be the most effective for achieving the goals and objectives? What actions do you think are the most important?

*Removing barriers and creating incentives for private landowners to allow public access* will be necessary in Grand Pré where much of the coastal land is privately owned and some of the publically owned coastal land can only be accessed via private lands.

*Creating an inventory of public access points* would be useful for managing tourism in the Landscape of Grand Pré

9. [Public Coastal Access] How can you or your organization / community help achieve the goals and objectives? What can the provincial government do to encourage and support your help?

The provincial government can encourage Nomination Grand Pré's support by indentifying those locations that are publically accessible and investing in those locations to provide members of the public with a safe experience that does not impede the work of the farmers. The Province can work with the communities to identify those locations, and access to those locations. Governments can identify and promote those locations, and help by investing in signage.

Priority Issue: **Sea-level Rise and Storm Events**

10. [Sea-level Rise and Storm Events] Do the goals and objectives establish the right overall direction for this issue?

Yes, overall we believe the goals and objectives establish the right direction for this issue. However, we believe it is important to continue to maintain the dykes in the Landscape of Grand Pré. From the actions outlined in this issue, it is not clear if maintaining Grand Pré's dykes would be considered too great a risk.

11. [Sea-level Rise and Storm Events] What actions do you think will be the most effective for achieving the goals and objectives? What actions do you think are the most important?

In Grand Pré a number of these actions are in place, or are scheduled to be in place. However, updating the information that the emergency management plans are based on can only help to improve the community's response to any future events.

The comment about provincial funding runs the risk of oversimplifying the assessment of investments.

Dykes are, by nature, built in difficult coastal environments. The mitigation of those risks and hazards is only ensured through maintenance. Because Grand Pré has the highest tides in the world, in a setting with strong storms, this statement as it reads may disqualify future investment in Grand Pré.

12. [Sea-level Rise and Storm Events] How can you or your organization / community help achieve the goals and objectives? What can the provincial government do to encourage and support your help?

Many of these actions are in place, or are scheduled to be in place, at the Landscape of Grand Pré

The funding of coastal infrastructure is an important issue for Grand Pré, as the dykelands are an key feature of the area. Investment in appropriate dyke maintenance is necessary to preserve valuable agricultural dykelands from high tides and storm surges.

*Coastal development standards* are already in place for the Grand Pré area, however, if they were to be reviewed, Nomination Grand Pré would like to be a part of that process.

Priority Issue: **Coastal Ecosystems and Habitats**

13. [Coastal Ecosystems and Habitats] Do the goals and objectives establish the right overall direction for this issue?

- Yes. We do believe, however, that it is also important to protect cultural and heritage landscapes, which is not covered in this section.

14. [Coastal Ecosystems and Habitats] What actions do you think will be the most effective for achieving the goals and objectives? What actions do you think are the most important?

- We believe it is important to *coordinate and strengthen restoration programs and prioritize coastal areas for conservation and restoration*. The maintenance of healthy marshes outside the dykes in the Landscape of Grand Pré is necessary for both maintaining the dykes and providing a buffer against tides. Coordination between different departments and pooling resources to maintain marshes would be essential.

15. [Coastal Ecosystems and Habitats] How can you or your organization / community help achieve the goals and objectives? What can the provincial government do to encourage and support your help?

- *Coastal development standards* are already in place for the Grand Pré area, however, if they were to be reviewed, Nomination Grand Pré would like to be a part of that process.

Priority Issue: **Coastal Water Quality**

16. [Coastal Water Quality] Do the goals and objectives establish the right overall direction for this issue?

- Yes. However, there is no mention in this strategy of the link between agriculture and coastal water quality. Agricultural practices need to be sensitive to potential impacts on the health of the marsh's ecosystem. Preservation of healthy ecosystem outside of dykes is necessary for the maintenance of the dykes themselves and to protect the dykes from high tides and storms.

17. [Coastal Water Quality] What actions do you think will be the most effective for achieving the goals and objectives? What actions do you think are the most important?

- *Establishing coastal water quality standards and thresholds* is necessary to determine where improvement of water quality needs to take place

18. [Coastal Water Quality] How can you or your organization / community help achieve the goals and objectives? What can the provincial government do to encourage and support your help?

- *Coastal development standards* are already in place for the Grand Pré area, however, if they were to be reviewed, Nomination Grand Pré would like to be a part of that process.

Priority Issue: **Governance**

19. [Governance] Do the goals and objectives establish the right overall direction for this issue?

- Yes

20. [Governance] What actions do you think will be the most effective for achieving the goals and objectives? What actions do you think are the most important?

- *Continuing to support research, community development and stewardship projects* would be an effective way to encourage citizens to manage and protect the coast.
- *Improve on-line access to coastal information and mapping* to lead to better decision-making for groups concerned with coastal matters

21. [Governance] How can you or your organization / community help achieve the goals and objectives? What can the provincial government do to encourage and support your help?

- Due to Grand Pré's coastal location and close ties with the dykelands, Nomination Grand Pré would be interested in being involved in any process that *creates a lead body* for coastal management within the Government of Nova Scotia.
- *Coastal development standards* are already in place for the Grand Pré area, however, if they were to be reviewed, Nomination Grand Pré would like to be a part of that process.

**Additional Comments**

22. Please provide any additional comments.

The Draft Coastal Strategy is an important effort towards protecting Nova Scotia's coastline. However, there has been a significant omission in underplaying the cultural aspect of the coastline. The Landscape of Grand Pré is a significant cultural landscape. It represents a way of life that was once shared widely across Nova Scotia. It has, and continues to, ensure the livelihood of farmers, the businesses that depend on it, and tourism. Policies and investments should be mindful of the fact that preserving Nova Scotia's coastline means preserving a way of life and a culture, not just a sensitive and significant ecosystem.

Revenue	Revised Budget	Received 9/30/11	Difference	Sep-11
	<b>June 1/11</b>			
ACOA	273,519.50	234,892.91	38,626.59	
Province of Nova Scotia	273,519.50	211,026.09	62,493.41	
County of Kings	100,000.00	100,000.00	0.00	
Kings RDA	12,829.51	12,829.51	0.00	
Parks Canada	0.00	0.00	0.00	
Societe Promotion Grand Pre	4,000.00	4,000.00	0.00	
Private Donation	10,000.00	10,000.00	0.00	
World Acadian Congress	647.67	647.67	0.00	
Acadian Organizations	13,000.00	12,706.22	293.78	0.00
Events & Promotional Items	2,497.33	156.00	2,341.33	
	<b>690,013.51</b>	<b>586,258.40</b>	<b>101,413.78</b>	<b>0.00</b>
<b>Expenses</b>		<b>Expenses September 2011</b>		<b>Sep-11</b>
<b>Communications &amp; Public Relations</b>				
Communications & PR Specialist	0.00	0.00	0.00	0.00
Communications Strategy	27,370.48	27,370.48	0.00	0.00
Website	0.00	0.00	0.00	0.00
Web Administration	1,065.52	1,065.52	0.00	0.00
Communication-Related Materials	32,576.91	23,175.00	9,401.91	0.00
Translation	29,011.35	29,011.35	0.00	0.00
International Brochure	0.00	0.00	0.00	0.00
<b>Sub-Total</b>	<b>90,024.26</b>	<b>80,622.35</b>	<b>9,401.91</b>	<b>0.00</b>
<b>Research &amp; Expertise</b>				
Heritage Planner	107,041.18	107,041.18	0.00	0.00
Archaeologists	35,145.00	29,483.82	5,661.18	0.00
Cartography	0.00	0.00	0.00	0.00
GIS	0.00	0.00	0.00	0.00
Historians	0.00	0.00	0.00	0.00
Archaeological Surveys	0.00	0.00	0.00	0.00
Archival Research	0.00	0.00	0.00	0.00
Conservations Services	0.00	0.00	0.00	0.00
Sub-Committee Meetings	18,806.50	18,806.50	0.00	0.00
Air Photos	202.24	202.24	0.00	0.00
LIDAR	0.00	0.00	0.00	0.00
Comparative Study	25,001.34	25,001.34	0.00	0.00
Background Research for Management Plan	5,458.98	5,458.98	0.00	0.00
<b>Sub-Total</b>	<b>191,655.24</b>	<b>185,994.06</b>	<b>5,661.18</b>	<b>0.00</b>
<b>Consultation &amp; Stakeholder Relations</b>				

Stakeholder Relations	0.00	0.00	0.00	0.00
Permanent Display	6,889.24	407.90	6,481.34	0.00
Meetings	7,510.73	7,510.73	0.00	0.00
Meeting Documents	4,292.55	4,292.55	0.00	0.00
Translations Services	0.00	0.00	0.00	0.00
<b>Sub-Total</b>	<b>18,692.52</b>	<b>12,211.18</b>	<b>6,481.34</b>	<b>0.00</b>
<b>Nominations Proposal- Production &amp; Follow-up</b>				
Graphic Design	3,816.25	3,816.25	0.00	0.00
Photography & Video	10,428.25	4,799.00	5,629.25	0.00
Editing	7,148.22	7,148.22	0.00	0.00
Translation	0.00	0.00	0.00	0.00
Printing	14,867.66	14,867.66	0.00	0.00
Maps Production	0.00	0.00	0.00	0.00
Interpretation & Presentation Supports	68,367.99	49,972.33	18,395.66	0.00
Professional Services (including Paris delivery)	6,204.36	6,204.36	0.00	0.00
Attendance at World Heritage Convention July '12	15,100.00	0.00	15,100.00	0.00
Site Visit	10,428.25	5,226.29	5,201.96	5,226.29
<b>Sub-Total</b>	<b>136,360.98</b>	<b>92,034.11</b>	<b>44,326.87</b>	<b>5,226.29</b>
<b>Project Administration</b>				
Project Management	134,107.99	83,447.87	50,660.12	116.61
Research Assistant	23,000.00	23,000.00	0.00	0.00
Data File Management	0.00	0.00	0.00	0.00
Office Supplies	0.00	0.00	0.00	0.00
Office Space	0.00	0.00	0.00	0.00
Board of Directors Operations	22,106.31	21,143.83	962.48	0.00
Conferences & Events	14,634.21	10,331.44	4,302.77	0.00
<b>Sub-Total</b>	<b>193,848.51</b>	<b>137,923.14</b>	<b>55,925.37</b>	<b>116.61</b>
<b>Total Expenses Pre- Contingency &amp; Taxes</b>				
	<b>630,581.51</b>	<b>508,784.84</b>	<b>121,796.67</b>	<b>5,342.90</b>
<b>Contingency &amp; HST (6.5%)</b>				
Contingency	59,432.00	0.00	59,432.00	
HST (not applicable on Heritage Planner Expense)	0.00	0.00	0.00	
<b>Sub-Total</b>	<b>59,432.00</b>	<b>0.00</b>	<b>59,432.00</b>	
<b>TOTAL</b>	<b>690,013.51</b>	<b>0.00</b>	<b>181,228.67</b>	